

## Revisiting Corporate Governance Legal Implications of Environmental Social and Governance (ESG) Compliance in Global Markets

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### Abstract

The ESG principles have elevated corporate governance from a purely optional practice to a mandatory one in global markets. The impact of ESG compliance on corporate governance systems, fiduciary duties, and regulatory requirements in different jurisdictions are explored in this article. It contrasts the most important international standards, including the CSRD of the European Union, the SEC climate disclosure rules of the United States, the BRSR of India, and the international guidelines, OECD, and UNGPs. Civil and criminal liability, shareholder litigation, regulatory fines, and increased director responsibilities are some of the other legal hazards associated with non-compliance that are evaluated in the study. Judicial scrutiny of ESG duties has been growing in recent cases like SEC v. Vale S.A. and ClientEarth v. Shell. Corporate responsibility, risk management, and the development of sustainable value in an increasingly regulated global setting are all emphasised in the paper as being critically dependent on active governance procedures and consistent ESG legislation.

**Keywords:** Corporate Governance, ESG Compliance, Legal Implications, Sustainability Reporting, Fiduciary Duties, Global Regulatory Frameworks.

### 1. INTRODUCTION

Corporate governance has been more concerned with the accountability, transparency and fairness in the management of a company in order to safeguard the interest of the shareholders. Nevertheless, the domain of governance has grown considerably over the last few years regarding the incorporation of Environmental, Social, and Governance aspects in the decision-making process in the corporate world. The practice of ESG compliance is no longer voluntary and based on ethical grounds, but it has become a legal and regulatory requirement in most jurisdictions across the globe. The ESG standards are increasingly being enforced by governments, international organizations, and regulatory bodies to ensure sustainability, ethical behavior and responsible businesses. This paradigm shift means that corporate governance nowadays is not only about corporate financial performance but also about environmental impact, social responsibility, and internal governance processes of a company.

The increasing interest in ESG has deep legal consequences to corporations that are conducting operations in the international markets. Failure to comply may result in dire consequences such as litigation, regulatory fines, reputation, and loss of investor confidence. Some examples of ESG demands that are becoming embedded in governance and law include the EU Corporate Sustainability Reporting Directive, climate disclosure regulations in the US, and the Business Responsibility and Sustainability Reporting standards in India. Due to the increased pressure of stakeholders to be more open and accountable, boards of directors have to cope with an extended fiduciary responsibility that includes ESG. This paper will revisit corporate governance within the framework of such changing ESG compliance demands, their legal implications and the challenges which they pose to multinational corporations to operate within a complex regulatory system.

### 2. ESG AND CORPORATE GOVERNANCE: CONCEPTUAL FRAMEWORK

ESG (Environmental, Social, and Governance) and corporate governance conceptual scheme focuses on the importance of implementing the principles of sustainability in organizational strategies and decision-making. ESG factors have been transformed since they were voluntary corporate social responsibility (CSR) programs to becoming fundamental governance requirements supported by regulatory requirements in most states.

- **Environmental Dimension:** The environmental element dwells on the role of businesses in reducing the climate change, minimizing the greenhouse gas emissions, and moving to a low-carbon business. The important practices are the adoption of renewable sources of energy, energy efficiency programs, and carbon footprint disclosure in line with the

global standards like the Task Force on Climate-related Financial Disclosure. The corporations are also forced to report about their environmental footprint, demonstrating their intentions to preserve biodiversity, water, and sustainable use of resources.

- **Social Dimension:** The social pillar focuses on people-oriented policy and ethical business conduct that safeguard the interests of the stakeholders. These involve protection of labor rights, workplace diversity and inclusion, gender equity and human rights in supply chains. Social considerations are also in the form of employee well-being, health and safety measures and community engagement programs. In the age of increased social awareness, companies are being judged by how well they can support human dignity and serve the society in a positive way.

- **Governance Dimension:** Governance is the core of ESG implementation that allows transparency, accountability, and ethical behavior in the organization. The key governance principles are independence of the board, leadership diversity, good anti-corruption systems, and safeguarding of shareholder rights. Effective management of ESG policies and adherence to regulatory regimes are possible with good governance forms. Incorporation of whistleblower policies, audit committees and risk management systems by companies to strengthen the integrity of governance is on the rise.

- **Integration into Corporate Governance Codes:** The ESG principles are incorporated in the corporate governance codes and reporting frameworks globally, which replicate the paradigm shift towards compulsory compliance instead of voluntary disclosures. The EU, UK, and India are among the jurisdictions that have placed regulations requiring ESG reporting and sustainable business conduct, and it is apparent that ESG is no longer a secondary factor but a defining one regarding corporate legitimacy and sustainability in the long-term.

### 3. INTERNATIONAL LEGAL FRAMEWORKS GOVERNING ESG COMPLIANCE

The EU is implementing the ESG integration by using the Corporate Sustainability Reporting Directive and the EU Taxonomy Regulation, which is creating transparency and avoiding greenwashing. In the U.S., the SEC puts forward mandatory climate reporting on emission and governance in line with TCFD. India requires ESG reporting through the Business Responsibility and Sustainability Reporting (BRSR) of SEBI on the top listed companies based on environmental, social, and governance indicators. The OECD Guidelines, UN Guiding Principles, and IFRS Sustainability Standards are frameworks in place globally to ensure uniformity in responsible business practices, a pivot towards mandatory ESG reporting that is now the law in many jurisdictions around the world.

#### 3.1. European Union

Corporate sustainability reporting and ESG integration are now legally required in the European Union thanks to a robust legislative framework. Updated from the Non-Financial Reporting Directive, the Corporate Sustainability Reporting Directive mandates detailed reporting on ESG issues by both large and listed SMEs and other organisations. As part of its commitment to fulfilling the objectives of the Green Deal and the Paris Agreement, the European Union has made public a number of policies and programs meant to combat climate change, promote diversity, protect human rights, and combat corruption.

#### 3.2. United States

In a significant shift towards integrating ESG data into conventional financial reporting, the Securities and Exchange Commission (SEC) in the US has proposed mandatory climate disclosure rules. Under the proposed rules, publicly traded corporations would be required to provide information about climate-related risks, greenhouse gas emissions (Scope 1, Scope 2, and in some situations Scope 3), and governance procedures in their annual reports. Frameworks such as TCFD aim to provide investors with uniform, comparable, and decision-useful information on climate-related financial risks; these disclosures are in keeping with their goals.

### 3.3. India

The SEBI's Business Responsibility and Sustainability Reporting framework is a major step forward in India's efforts to institutionalise ESG reporting. Companies in the top 1,000 by market cap are required to report on BRSR, which requires them to disclose a lot about their environmental performance, social effect, and governance systems. Energy consumption, gender diversity, human rights compliance, supply chain accountability, and anti-corruption are the main areas of transparency in the framework. Sustainable development and good corporate governance in India are the overarching goals of this project.

### 3.4. Global Standards and Frameworks

In addition to region-specific regulations, global standards guide companies toward harmonized ESG practices:

- **OECD Guidelines for Multinational Enterprises:** Offer guidelines on how to conduct businesses responsibly, including human rights, labor rights, environment, and anti-bribery.
- **UN Guiding Principles on Business and Human Rights (UNGPs):** Make it clear that businesses must uphold human rights and that there must be systems in place to address human rights breaches.
- **IFRS Sustainability Standards (formerly ISSB standards):** In order to help investors assess ESG-related financial risks, the International Sustainability guidelines Board develops these guidelines with the goal of creating a uniform and comparable set of sustainability disclosures around the world.

These frameworks show that the trend is changing from voluntary reporting to legally obligatory norms, which means that ESG compliance will soon be mandatory.

## 4. LEGAL IMPLICATIONS OF ESG NON-COMPLIANCE

The regulatory implications of non-observance of ESG commitments are also getting more serious as international regulatory systems are getting stricter and stakeholders are increasingly demanding more responsibility. The failure to comply may subject corporations and their directors to civil, criminal, and regulatory liabilities.

**1. Civil and Criminal Liability:** Misrepresentation or falsification of ESG information, also known as greenwashing, can be subject to civil liability in securities laws as a misleading disclosure. In some jurisdiction, such acts may also incur criminal liability of fraud or misrepresentation. Consumer protection agencies and regulators are becoming more strict on the false sustainability claims to safeguard investors and consumers.

**2. Shareholder Litigation:** The material ESG-related risk, like climate change risks or human rights abuses in supply chain, that was not disclosed may lead to shareholder derivative actions or class actions. The risks related to ESG are increasingly considered financially material by shareholders, and the failure to disclose or misrepresentation of such risks can be considered a violation of disclosure requirements of securities laws.

**3. Regulatory Penalties:** Failure to comply with the established ESG reporting standards by regulatory authorities like SEC (US), SEBI (India) or due to EU directives may lead to substantial financial fines, enforcement, and a damaged reputation. Sanctions can be in the form of fines, suspension of trade or limitation to capital raising. These enforcement measures are a reminder of the obligatory status of ESG compliance in a number of jurisdictions.

**4. Directors' Duties:** Corporate directors are now subjected to a broadened definition of fiduciary duty, which encompasses the management of ESG related risks, and consideration of sustainability factors in business strategy. The ESG issues, especially the climate-related risks, have been acknowledged by courts in different jurisdictions as material financial risks that must be addressed prudently by the directors. The inability to take adequate care in ESG governance may subject the directors to personal liability of breach of duty of care or loyalty.

## 5. JUDICIAL TRENDS AND CASE LAW

The legal enforcements of ESG responsibilities are demonstrated in recent cases: Client Earth v. Shell (UK) went after directors of poor climate plans, SEC v. Vale S.A. (US) was fined for false ESG reporting, and the Supreme Court of India broadened Article 21 to cover



environmental rights and made business liable on the principles such as Polluter Pays. These instances are an indication of a transition towards mandatory ESG commitments across the world with legal liability to corporations.

- **ClientEarth v. Shell (UK):** On 7 February 2023, environmental law organization Client Earth brought a derivative action against the Board of Directors of Shell, claiming that it had failed in its fiduciary duties under the UK Companies Act by failing to take an effective climate transition strategy in line with the Paris Agreement. The case claimed that the existing approach of Shell made the company and its shareholders vulnerable to material financial risks related to climate change. Despite the procedural challenges that the case has, it serves as a major precedent in which directors are facing accountability when it comes to climate governance, and it is an indication of a broader reading of the duties of directors that now encompasses ESG factors.
- **SEC v. Vale S.A. (US):** In relation to the Brumadinho dam tragedy, the Brazilian mining corporation Vale S.A. was accused by the U.S. Securities and Exchange Commission (SEC) in 2019 of making misleading and fraudulent ESG-related disclosures. Vale was incorrect in its papers when it claimed to follow strict sustainability and safety norms. According to the SEC, the corporation committed ESG disclosure fraud by making these misleading claims to investors in order to make them believe that the company's activities were safe. This case exemplifies the authorities' commitment to achieving ESG transparency while also drawing attention to the legal risks associated with greenwashing.
- **Indian Supreme Court – Article 21 Interpretation:** The Indian Supreme Court has extensively interpreted Article 21, which guarantees the right to life, to also include the right to a clean and healthy environment. The legal position places an unwritten duty on corporations to act in a sustainable manner and to prevent environment degrading activities. The Court has made businesses responsible to environmental damage under the principles like Polluter Pays Principle and Precautionary Principle which adds weight to the ESG responsibilities as a part of corporate legal responsibilities.

## 6. CONCLUSION

The development of ESG as a voluntary corporate practice to a legally binding requirement is a paradigm shift in the global corporate governance. In the current world, environmental sustainability, social responsibility and good governance practices are no longer a choice but a part of legal compliance and corporate responsibility. Judicial trends, international and national regulatory frameworks are all strengthening ESG responsibilities by enforcing mandatory reporting, high-level disclosure requirements, and widening the fiduciary duty of directors. Non-compliance has become a high-stakes game in terms of legal, financial, and reputational with recent cases of litigation and enforcement measures. With the trend towards harmonized ESG standards in global markets, companies are being forced to take the initiative to incorporate ESG factors into their governance model to keep pace with regulatory requirements, risk reduction, and long-term value creation in a business world that is more regulated and socially conscious.

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